





District Health Assessment for Multiple District B through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
B 1	T(24)	52	0	52	0%	0	0	0	1004	0	1004	76	43	33	3.40%	955	19	58%	0	0	85%	52%	2%	4%	12	5	
B 2	T(18)	68	1	69	100%	2	2	0	1233	13	1246	141	181	-40	-3.11%	1,130	18	61%	17	23	94%	49%	1%	13%	12	9	
B 3		72	0	72	0%	2	0	2	1855	0	1855	145	92	53	2.94%	1,812	26	39%	0	0	79%	57%	0%	7%	18	7	
B 4		67	0	67	0%	3	0	3	1711	0	1711	110	98	12	0.71%	1,305	26	37%	0	0	94%	57%	0%	3%	13	5	
B 5	T(24)	46	0	46	0%	2	1	1	832	0	832	106	80	26	3.23%	841	18	59%	14	7	98%	37%	2%	11%	7	0	
B 6	T(24)	47	0	47	0%	2	1	1	875	0	875	150	53	97	12.47%	798	19	66%	1	22	96%	43%	0%	4%	15	9	
B 7	T(24)	54	0	54	0%	2	1	1	1072	0	1072	80	101	-21	-1.92%	1,033	20	52%	2	11	76%	46%	4%	4%	14	6	2nd VDG
B 8	T(24)	36	0	36	0%	2	0	2	737	0	737	82	45	37	5.29%	673	20	42%	0	0	75%	47%	0%	0%	12	7	
B 9	T(24)	29	0	29	0%	1	0	1	617	0	617	106	23	83	15.54%	485	21	45%	0	0	100%	45%	3%	7%	8	7	
		471	1	472	100%	16	5	11	9936	13	9949	996	716	280	2.90%	9,032	21	51%	10	63	88%	49%	1%	6%	111	55	




District Health Assessment for Multiple District D through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
D 1	T(24)	98	0	98	0%	2	0	2	2745	0	2745	224	171	53	1.97%	2,580	28	13%	0	0	98%	35%	0%	6%	20	6	
D 2		24	0	24	0%	0	2	-2	752	0	752	42	124	-82	-9.83%	791	31	29%	22	29	83%	25%	0%	25%	6	3	
D 3		55	0	55	0%	3	2	1	1805	0	1805	148	172	-24	-1.31%	1,716	33	22%	35	22	84%	35%	5%	7%	12	3	
D 4		74	0	74	0%	1	0	1	1889	0	1889	104	131	-27	-1.41%	1,814	26	35%	0	0	95%	42%	0%	0%	16	9	
D 5	T(24)	18	0	18	0%	1	0	1	482	0	482	72	19	53	12.35%	420	27	17%	0	0	100%	33%	0%	11%	4	4	
D 6		83	3	86	100%	2	0	2	2344	62	2406	185	175	10	0.42%	2,294	28	30%	0	0	90%	53%	2%	27%	12	6	
		352	3	355	100%	9	4	5	10017	62	10079	775	792	-17	-0.17%	9,615	29	25%	29	51	92%	40%	1%	12%	70	31	




District Health Assessment for Multiple District E through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
E 1		88	0	88	0%	1	0	1	2806	0	2806	120	136	-16	-0.57%	2,753	32	6%	0	0	60%	65%	24%	0%	12	6	
E 2		118	0	118	0%	5	0	5	2420	0	2420	247	244	3	0.12%	2,311	21	44%	0	0	42%	71%	24%	0%	16	5	
E 3		60	0	60	0%	2	9	-7	1454	0	1454	103	33	70	5.06%	1,625	24	27%	11	9	35%	75%	37%	0%	6	0	
E 4		126	0	126	0%	6	0	6	4033	0	4033	199	43	156	4.02%	3,693	32	5%	0	0	79%	77%	13%	1%	21	6	
		392	0	392	0%	14	9	5	10713	0	10713	669	456	213	2.03%	10,382	27	20%	11	9	57%	72%	22%	0%	55	17	



District Health Assessment for Multiple District F through December 2025

<div></div> <div>Status/ Number of Months in Status *</div>		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
F 1	T(24)	67	0	67	0%	0	0	0	980	0	980	52	61	-9	-0.91%	959	15	78%	0	0	84%	57%	6%	1%	13	6	
F 2	T(24)	53	0	53	0%	4	0	4	1117	0	1117	107	111	-4	-0.36%	1,022	21	45%	0	0	96%	49%	4%	11%	14	0	
F 3	T(24)	37	0	37	0%	0	2	-2	488	0	488	21	62	-41	-7.75%	447	13	89%	68	18	95%	68%	3%	8%	6	0	
F 4	T(24)	51	0	51	0%	1	0	1	950	0	950	51	92	-41	-4.14%	862	19	49%	0	0	88%	41%	0%	4%	10	4	
		208	0	208	0%	5	2	3	3535	0	3535	231	326	-95	-2.62%	3,290	17	64%	68	18	90%	53%	3%	6%	43	10	



District Health Assessment for Multiple District G through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
G 1		59	1	60	100%	0	2	-2	1397	6	1403	132	131	1	0.07%	1,422	24	45%	2	22	93%	45%	0%	12%	18	9	
G 2	T(19)	55	0	55	0%	2	1	1	1238	0	1238	90	113	-23	-1.82%	1,206	23	53%	7	10	71%	53%	0%	31%	14	7	
		114	1	115	100%	2	3	-1	2635	6	2641	222	244	-22	-0.83%	2,628	23	49%	4	32	83%	49%	0%	21%	32	16	




District Health Assessment for Multiple District H through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
H 1		133	1	134	100%	3	0	3	2710	13	2723	280	208	72	2.72%	2,610	20	57%	0	0	90%	36%	0%	14%	33	10	
H 2		70	0	70	0%	4	3	1	1592	0	1592	254	240	14	0.89%	1,480	23	39%	7	57	84%	29%	3%	16%	16	6	
H 3		90	1	91	100%	1	6	-5	1570	11	1581	127	259	-132	-7.71%	1,761	17	66%	3	72	67%	41%	4%	15%	18	6	
H 4		73	1	74	100%	0	4	-4	1600	15	1615	96	195	-99	-5.78%	1,672	22	43%	5	49	86%	36%	1%	20%	16	7	
		366	3	369	100%	8	13	-5	7472	39	7511	757	902	-145	-1.89%	7,523	21	53%	5	178	82%	36%	2%	16%	83	29	




District Health Assessment for Multiple District J through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
J 1	T(24)	52	0	52	0%	0	0	0	1048	0	1048	81	53	28	2.75%	1,045	20	56%	0	0	94%	46%	0%	0%	9	0	
J 2	T(24)	30	0	30	0%	0	1	-1	703	0	703	24	45	-21	-2.90%	704	23	43%	4	19	70%	57%	7%	7%	7	0	GMT
J 3	T(24)	54	0	54	0%	0	0	0	1038	0	1038	84	88	-4	-0.38%	975	19	59%	0	0	81%	31%	2%	17%	9	4	GMT
		136	0	136	0%	0	1	-1	2789	0	2789	189	186	3	0.11%	2,724	21	54%	4	19	84%	43%	2%	8%	25	4	




District Health Assessment for Multiple District LA through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LA 1	T(24)	24	0	24	0%	1	2	-1	574	0	574	74	109	-35	-5.75%	502	24	46%	32	24	100%	38%	0%	0%	5	0	
LA 2	T(24)	33	0	33	0%	0	1	-1	1053	0	1053	46	83	-37	-3.39%	1,072	32	27%	11	0	76%	33%	6%	3%	10	0	
LA 3	T(24)	50	0	50	0%	0	1	-1	998	0	998	65	47	18	1.84%	1,006	20	52%	9	3	94%	56%	8%	22%	12	4	
LA 4	T(24)	33	0	33	0%	0	1	-1	817	0	817	25	58	-33	-3.88%	846	25	45%	59	7	100%	55%	0%	21%	10	4	
LA 5		51	0	51	0%	2	0	2	1605	0	1605	96	125	-29	-1.77%	1,585	31	35%	0	0	88%	45%	2%	14%	10	4	
LA 6		54	0	54	0%	0	1	-1	1318	0	1318	55	130	-75	-5.38%	1,229	24	44%	47	14	78%	46%	4%	13%	15	10	
		245	0	245	0%	3	6	-3	6365	0	6365	361	552	-191	-2.91%	6,240	26	42%	32	48	88%	47%	4%	13%	62	22	




District Health Assessment for Multiple District LB through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LB 1	T(24)	51	0	51	0%	1	0	1	1102	0	1102	80	96	-16	-1.43%	1,109	22	49%	0	0	96%	51%	4%	6%	9	5	
LB 2	T(24)	42	0	42	0%	0	0	0	1120	0	1120	45	66	-21	-1.84%	1,125	27	40%	0	0	71%	52%	2%	10%	11	4	
LB 3		55	0	55	0%	0	0	0	1413	0	1413	74	84	-10	-0.70%	1,396	26	42%	0	0	56%	58%	9%	5%	13	0	
LB 4		62	0	62	0%	0	0	0	1555	0	1555	105	166	-61	-3.77%	1,436	25	44%	0	0	89%	31%	5%	3%	9	0	
		210	0	210	0%	1	0	1	5190	0	5190	304	412	-108	-2.04%	5,066	25	44%	0	0	79%	47%	5%	6%	42	9	




District Health Assessment for Multiple District LC through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT LC 1 (24)		40	0	40	0%	0	2	-2	651	0	651	45	50	-5	-0.76%	671	16	70%	6	8	53%	50%	18%	8%	10	0	
LC 2	T(24)	50	0	50	0%	0	4	-4	1078	0	1078	85	130	-45	-4.01%	1,095	22	50%	36	39	74%	34%	4%	16%	7	0	
LC 3		57	0	57	0%	0	3	-3	1356	0	1356	101	91	10	0.74%	1,366	24	51%	26	18	100%	35%	0%	9%	13	0	
LC 4	T(24)	45	0	45	0%	0	0	0	1160	0	1160	69	87	-18	-1.53%	1,183	26	36%	0	0	64%	56%	0%	11%	11	4	
LC 5	T(24)	55	0	55	0%	1	0	1	1154	0	1154	93	62	31	2.76%	1,061	21	53%	0	0	60%	49%	11%	11%	12	10	
LC 6		59	0	59	0%	0	1	-1	1324	0	1324	82	86	-4	-0.30%	1,356	22	56%	31	17	76%	46%	7%	8%	11	0	
LC 8		62	0	62	0%	0	3	-3	2038	0	2038	158	234	-76	-3.60%	1,936	33	27%	17	45	97%	23%	0%	21%	11	0	
LC 11	T(24)	40	1	41	100%	2	2	0	1174	3	1177	117	95	22	1.90%	1,129	29	44%	28	9	80%	37%	2%	20%	10	6	
LC 12	T(24)	53	0	53	0%	0	2	-2	1051	0	1051	93	71	22	2.14%	1,030	20	57%	33	0	96%	51%	0%	8%	13	3	
		461	1	462	100%	3	17	-14	10986	3	10989	843	906	-63	-0.57%	10,827	24	49%	26	136	79%	42%	4%	12%	98	23	



District Health Assessment for Multiple District LD through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LD 1		50	0	50	0%	0	1	-1	1430	0	1430	48	99	-51	-3.44%	1,429	29	42%	49	15	64%	52%	2%	4%	8	0	
LD 2		47	0	47	0%	2	0	2	1496	0	1496	215	83	132	9.68%	1,278	32	19%	0	0	98%	23%	0%	13%	10	5	
LD 3	T(24)	41	0	41	0%	0	0	0	1120	0	1120	88	73	15	1.36%	1,069	27	29%	0	0	100%	34%	0%	12%	11	0	
LD 4		60	0	60	0%	1	0	1	2377	0	2377	197	121	76	3.30%	2,271	40	17%	0	0	82%	33%	0%	30%	8	4	
LD 5		51	0	51	0%	2	0	2	1364	0	1364	176	184	-8	-0.58%	1,258	27	37%	0	0	90%	35%	0%	14%	16	0	
LD 6	T(23)	42	0	42	0%	0	0	0	1102	0	1102	50	102	-52	-4.51%	1,113	26	40%	0	0	95%	50%	2%	10%	11	5	
LD 7		80	0	80	0%	1	0	1	2718	0	2718	138	112	26	0.97%	2,402	34	11%	0	0	75%	48%	5%	18%	16	8	
LD 8		87	0	87	0%	1	0	1	3178	0	3178	161	210	-49	-1.52%	3,002	37	20%	0	0	87%	43%	1%	7%	12	4	
LD 9	T(24)	44	0	44	0%	1	0	1	1228	0	1228	166	88	78	6.78%	1,163	28	23%	0	0	86%	43%	2%	11%	0	0	
		502	0	502	0%	8	1	7	16013	0	16013	1239	1072	167	1.05%	14,985	32	25%	49	15	85%	41%	2%	13%	92	26	




District Health Assessment for Multiple District M through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
M 1		75	1	76	100%	3	1	2	1732	8	1740	247	168	79	4.76%	1,579	23	49%	4	9	79%	46%	0%	42%	21	11	
M 2		46	1	47	100%	0	1	-1	1449	27	1476	61	144	-83	-5.32%	1,400	32	28%	69	0	85%	38%	2%	11%	11	4	
		121	2	123	100%	3	2	1	3181	35	3216	308	312	-4	-0.12%	2,979	27	41%	36	9	81%	43%	1%	30%	32	15	



District Health Assessment for Multiple District O through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
O 1	T(24)	38	0	38	0%	0	0	0	719	0	719	50	84	-34	-4.52%	739	19	61%	0	0	95%	42%	3%	3%	7	0	
O 2		65	0	65	0%	2	1	1	1570	0	1570	116	135	-19	-1.20%	1,555	24	35%	8	7	88%	38%	0%	3%	14	5	
O 3	T(24)	41	0	41	0%	0	0	0	625	0	625	33	80	-47	-6.99%	665	15	80%	0	0	93%	54%	0%	0%	8	1	
O 4	T(24)	47	0	47	0%	1	0	1	642	0	642	77	62	15	2.39%	628	14	72%	0	0	87%	53%	6%	0%	11	4	
O 5	T(24)	50	0	50	0%	0	0	0	908	0	908	45	101	-56	-5.81%	832	18	60%	0	0	90%	50%	4%	2%	12	0	
		241	0	241	0%	3	1	2	4464	0	4464	321	462	-141	-3.06%	4,419	19	59%	8	7	90%	47%	2%	2%	52	10	




District Health Assessment for Multiple District R through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
R 1		57	2	59	100%	2	9	-7	1503	40	1543	73	233	-160	-9.40%	1,610	26	34%	18	133	58%	44%	0%	22%	15	8	
R 2		56	1	57	100%	0	2	-2	1644	14	1658	137	204	-67	-3.88%	1,637	29	26%	2	30	65%	53%	5%	35%	15	5	
R 3		67	1	68	100%	2	0	2	1473	20	1493	103	96	7	0.47%	1,414	22	43%	0	0	50%	59%	4%	43%	12	5	
		180	4	184	100%	4	11	-7	4620	74	4694	313	533	-220	-4.48%	4,661	26	35%	15	163	57%	52%	3%	34%	42	18	




District Health Assessment for Multiple District S through December 2025

 Status/ District Name Number of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
S 1	T(24)	21	0	21	0%	1	0	1	341	0	341	53	28	25	7.91%	299	16	57%	0	0	38%	38%	14%	19%	0	0	
S 2		73	0	73	0%	2	0	2	1298	0	1298	220	109	111	9.35%	1,207	18	66%	0	0	51%	44%	14%	41%	12	3	
		94	0	94	0%	3	0	3	1639	0	1639	273	137	136	9.05%	1,506	17	64%	0	0	48%	43%	14%	36%	12	3	




District Health Assessment for Multiple District T through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
T 1	T(24)	29	0	29	0%	0	1	-1	498	0	498	27	45	-18	-3.49%	477	17	55%	6	2	97%	31%	0%	3%	6	0	
T 2	T(24)	38	0	38	0%	0	1	-1	509	0	509	22	71	-49	-8.78%	494	13	79%	1	24	97%	42%	3%	5%	6	0	
T 3	T(24)	40	0	40	0%	0	0	0	757	0	757	31	28	3	0.40%	764	19	63%	0	0	100%	53%	0%	3%	8	5	
T 4		61	1	62	100%	1	1	0	1284	19	1303	65	104	-39	-2.91%	1,279	21	48%	7	7	97%	37%	0%	21%	9	0	
		168	1	169	100%	1	3	-2	3048	19	3067	145	248	-103	-3.25%	3,014	18	60%	5	33	98%	41%	1%	10%	29	5	




District Health Assessment for District 63 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
63	P	39	0	39	0%	0	0	0	829	0	829	50	47	3	0.36%	769	21	46%	0	0	74%	41%	5%	0%	4	1	
		39	0	39	0%	0	0	0	829	0	829	50	47	3	0.36%	769	21	46%	0	0	74%	41%	5%	0%	4	1	



District Health Assessment for District P through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
P	P	6	6	12	0%	0	0	0	109	139	248	1	9	-8	-3.13%	256	18	42%	0	0	8%	83%	50%	50%	0	0	GMT
		6	6	12	0%	0	0	0	109	139	248	1	9	-8	-3.13%	256	41	42%	0	0	8%	83%	50%	50%	0	0	



District Health Assessment for Ident 5887 - BELIZE C.A. - UND through December 2025

Status/ District Name of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5887 - BELIZE C.A.		9	0	9	0%	1	0	1	341	0	341	60	25	35	11.44%	268	38	11%	0	0	89%	11%	0%	11%	0	0	
		9	0	9	0%	1	0	1	341	0	341	60	25	35	11.44%	268	38	11%	0	0	89%	11%	0%	11%	0	0	

\* - District Status: P - Provisional, T - Transitional.  
\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.