



# District Health Assessment for Multiple District B through December 2025

District Name	Status/Number of Months in Status *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
B 1	T(24)	52	0	52	0%	0	0	0	1004	0	1004	76	43	33	3.40%	955	19	58%	0	0	85%	52%	2%	4%	12	5	
B 2	T(18)	68	1	69	100%	2	2	0	1233	13	1246	141	181	-40	-3.11%	1,130	18	61%	17	23	94%	49%	1%	13%	12	9	
B 3		72	0	72	0%	2	0	2	1855	0	1855	145	92	53	2.94%	1,812	26	39%	0	0	79%	57%	0%	7%	18	7	
B 4		67	0	67	0%	3	0	3	1711	0	1711	110	98	12	0.71%	1,305	26	37%	0	0	94%	57%	0%	3%	13	5	
B 5	T(24)	46	0	46	0%	2	1	1	832	0	832	106	80	26	3.23%	841	18	59%	14	7	98%	37%	2%	11%	7	0	
B 6	T(24)	47	0	47	0%	2	1	1	875	0	875	150	53	97	12.47%	798	19	66%	1	22	96%	43%	0%	4%	15	9	
B 7	T(24)	54	0	54	0%	2	1	1	1072	0	1072	80	101	-21	-1.92%	1,033	20	52%	2	11	76%	46%	4%	4%	14	6	2nd VDG
B 8	T(24)	36	0	36	0%	2	0	2	737	0	737	82	45	37	5.29%	673	20	42%	0	0	75%	47%	0%	0%	12	7	
B 9	T(24)	29	0	29	0%	1	0	1	617	0	617	106	23	83	15.54%	485	21	45%	0	0	100%	45%	3%	7%	8	7	
		471	1	472	100%	16	5	11	9936	13	9949	996	716	280	2.90%	9,032	21	51%	10	63	88%	49%	1%	6%	111	55	



# District Health Assessment for Multiple District D through December 2025

District Name Number of Months in Status Quo *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo)	YTD (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers **		
D 1	98	0	98	0%	2	0	2	2745	0	2745	224	171	53	1.97%	2,580	28	13%	0	0	98%	35%	0%	6%	20	6			
D 2	T(24)	24	0	24	0%	0	2	-2	752	0	752	42	124	-82	-9.83%	791	31	29%	22	29	83%	25%	0%	25%	6	3		
D 3		55	0	55	0%	3	2	1	1805	0	1805	148	172	-24	-1.31%	1,716	33	22%	35	22	84%	35%	5%	7%	12	3		
D 4		74	0	74	0%	1	0	1	1889	0	1889	104	131	-27	-1.41%	1,814	26	35%	0	0	95%	42%	0%	0%	16	9		
D 5	T(24)	18	0	18	0%	1	0	1	482	0	482	72	19	53	12.35%	420	27	17%	0	0	100%	33%	0%	11%	4	4		
D 6		83	3	86	100%	2	0	2	2344	62	2406	185	175	10	0.42%	2,294	28	30%	0	0	90%	53%	2%	27%	12	6		
		352	3	355	100%	9	4	5	10017	62	10079	775	792	-17	-0.17%	9,615	29	25%	29	51	92%	40%	1%	12%	70	31		



## District Health Assessment for Multiple District E through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
E 1	88	0	88	0%	1	0	1	2806	0	2806	120	136	-16	-0.57%	2,753	32	6%	0	0	60%	65%	24%	0%	12	6		
E 2	118	0	118	0%	5	0	5	2420	0	2420	247	244	3	0.12%	2,311	21	44%	0	0	42%	71%	24%	0%	16	5		
E 3	60	0	60	0%	2	9	-7	1454	0	1454	103	33	70	5.06%	1,625	24	27%	11	9	35%	75%	37%	0%	6	0		
E 4	126	0	126	0%	6	0	6	4033	0	4033	199	43	156	4.02%	3,693	32	5%	0	0	79%	77%	13%	1%	21	6		
	392	0	392	0%	14	9	5	10713	0	10713	669	456	213	2.03%	10,382	27	20%	11	9	57%	72%	22%	0%	55	17		



## District Health Assessment for Multiple District F through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
F 1	T(24)	67	0	67	0%	0	0	0	980	0	980	52	61	-9	-0.91%	959	15	78%	0	0	84%	57%	6%	1%	13	6	
F 2	T(24)	53	0	53	0%	4	0	4	1117	0	1117	107	111	-4	-0.36%	1,022	21	45%	0	0	96%	49%	4%	11%	14	0	
F 3	T(24)	37	0	37	0%	0	2	-2	488	0	488	21	62	-41	-7.75%	447	13	89%	68	18	95%	68%	3%	8%	6	0	
F 4	T(24)	51	0	51	0%	1	0	1	950	0	950	51	92	-41	-4.14%	862	19	49%	0	0	88%	41%	0%	4%	10	4	
		208	0	208	0%	5	2	3	3535	0	3535	231	326	-95	-2.62%	3,290	17	64%	68	18	90%	53%	3%	6%	43	10	



# District Health Assessment for Multiple District G through December 2025

District Number Name of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Number of District Officers Vacancies **	
G 1	59	1	60	100%	0	2	-2	1397	6	1403	132	131	1	0.07%	1,422	24	45%	2	22	93%	45%	0%	12%	18	9		
G 2	T(19)	55	0	55	0%	2	1	1	1238	0	1238	90	113	-23	-1.82%	1,206	23	53%	7	10	71%	53%	0%	31%	14	7	
		114	1	115	100%	2	3	-1	2635	6	2641	222	244	-22	-0.83%	2,628	23	49%	4	32	83%	49%	0%	21%	32	16	



# District Health Assessment for Multiple District H through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo)	YTD (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers **	
H 1	133	1	134	100%	3	0	3	2710	13	2723	280	208	72	2.72%	2,610	20	57%	0	0	90%	36%	0%	14%	33	10		
H 2	70	0	70	0%	4	3	1	1592	0	1592	254	240	14	0.89%	1,480	23	39%	7	57	84%	29%	3%	16%	16	6		
H 3	90	1	91	100%	1	6	-5	1570	11	1581	127	259	-132	-7.71%	1,761	17	66%	3	72	67%	41%	4%	15%	18	6		
H 4	73	1	74	100%	0	4	-4	1600	15	1615	96	195	-99	-5.78%	1,672	22	43%	5	49	86%	36%	1%	20%	16	7		
	366	3	369	100%	8	13	-5	7472	39	7511	757	902	-145	-1.89%	7,523	21	53%	5	178	82%	36%	2%	16%	83	29		



## District Health Assessment for Multiple District J through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Number of District Officers Vacancies **	
J 1	T(24)	52	0	52	0%	0	0	0	1048	0	1048	81	53	28	2.75%	1,045	20	56%	0	0	94%	46%	0%	0%	9	0	
J 2	T(24)	30	0	30	0%	0	1	-1	703	0	703	24	45	-21	-2.90%	704	23	43%	4	19	70%	57%	7%	7%	7	0	GMT
J 3	T(24)	54	0	54	0%	0	0	0	1038	0	1038	84	88	-4	-0.38%	975	19	59%	0	0	81%	31%	2%	17%	9	4	GMT
		136	0	136	0%	0	1	-1	2789	0	2789	189	186	3	0.11%	2,724	21	54%	4	19	84%	43%	2%	8%	25	4	



# District Health Assessment for Multiple District LA through December 2025

District Name	Status/Number of Months in Status Quo *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LA 1	T(24)	24	0	24	0%	1	2	-1	574	0	574	74	109	-35	-5.75%	502	24	46%	32	24	100%	38%	0%	0%	5	0	
LA 2	T(24)	33	0	33	0%	0	1	-1	1053	0	1053	46	83	-37	-3.39%	1,072	32	27%	11	0	76%	33%	6%	3%	10	0	
LA 3	T(24)	50	0	50	0%	0	1	-1	998	0	998	65	47	18	1.84%	1,006	20	52%	9	3	94%	56%	8%	22%	12	4	
LA 4	T(24)	33	0	33	0%	0	1	-1	817	0	817	25	58	-33	-3.88%	846	25	45%	59	7	100%	55%	0%	21%	10	4	
LA 5		51	0	51	0%	2	0	2	1605	0	1605	96	125	-29	-1.77%	1,585	31	35%	0	0	88%	45%	2%	14%	10	4	
LA 6		54	0	54	0%	0	1	-1	1318	0	1318	55	130	-75	-5.38%	1,229	24	44%	47	14	78%	46%	4%	13%	15	10	
		245	0	245	0%	3	6	-3	6365	0	6365	361	552	-191	-2.91%	6,240	26	42%	32	48	88%	47%	4%	13%	62	22	



# District Health Assessment for Multiple District LB through December 2025

District Name Number of Months in Status *	Status/Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **		
LB 1	T(24)	51	0	51	0%	1	0	1	1102	0	1102	80	96	-16	-1.43%	1,109	22	49%	0	0	96%	51%	4%	6%	9	5			
LB 2	T(24)	42	0	42	0%	0	0	0	1120	0	1120	45	66	-21	-1.84%	1,125	27	40%	0	0	71%	52%	2%	10%	11	4			
LB 3		55	0	55	0%	0	0	0	1413	0	1413	74	84	-10	-0.70%	1,396	26	42%	0	0	56%	58%	9%	5%	13	0			
LB 4		62	0	62	0%	0	0	0	1555	0	1555	105	166	-61	-3.77%	1,436	25	44%	0	0	89%	31%	5%	3%	9	0			
		210	0	210	0%	1	0	1	5190	0	5190	304	412	-108	-2.04%	5,066	25	44%	0	0	79%	47%	5%	6%	42	9			



# District Health Assessment for Multiple District LC through December 2025

District Name	Number of Months in Status *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT LC	T(24)	40	0	40	0%	0	2	-2	651	0	651	45	50	-5	-0.76%	671	16	70%	6	8	53%	50%	18%	8%	10	0	
LC 2	T(24)	50	0	50	0%	0	4	-4	1078	0	1078	85	130	-45	-4.01%	1,095	22	50%	36	39	74%	34%	4%	16%	7	0	
LC 3		57	0	57	0%	0	3	-3	1356	0	1356	101	91	10	0.74%	1,366	24	51%	26	18	100%	35%	0%	9%	13	0	
LC 4	T(24)	45	0	45	0%	0	0	0	1160	0	1160	69	87	-18	-1.53%	1,183	26	36%	0	0	64%	56%	0%	11%	11	4	
LC 5	T(24)	55	0	55	0%	1	0	1	1154	0	1154	93	62	31	2.76%	1,061	21	53%	0	0	60%	49%	11%	11%	12	10	
LC 6		59	0	59	0%	0	1	-1	1324	0	1324	82	86	-4	-0.30%	1,356	22	56%	31	17	76%	46%	7%	8%	11	0	
LC 8		62	0	62	0%	0	3	-3	2038	0	2038	158	234	-76	-3.60%	1,936	33	27%	17	45	97%	23%	0%	21%	11	0	
LC 11	T(24)	40	1	41	100%	2	2	0	1174	3	1177	117	95	22	1.90%	1,129	29	44%	28	9	80%	37%	2%	20%	10	6	
LC 12	T(24)	53	0	53	0%	0	2	-2	1051	0	1051	93	71	22	2.14%	1,030	20	57%	33	0	96%	51%	0%	8%	13	3	
		461	1	462	100%	3	17	-14	10986	3	10989	843	906	-63	-0.57%	10,827	24	49%	26	136	79%	42%	4%	12%	98	23	



# District Health Assessment for Multiple District LD through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **		
LD 1	50	0	50	0%	0	1	-1	1430	0	1430	48	99	-51	-3.44%	1,429	29	42%	49	15	64%	52%	2%	4%	8	0			
LD 2	47	0	47	0%	2	0	2	1496	0	1496	215	83	132	9.68%	1,278	32	19%	0	0	98%	23%	0%	13%	10	5			
LD 3	T(24)	41	0	41	0%	0	0	0	1120	0	1120	88	73	15	1.36%	1,069	27	29%	0	0	100%	34%	0%	12%	11	0		
LD 4		60	0	60	0%	1	0	1	2377	0	2377	197	121	76	3.30%	2,271	40	17%	0	0	82%	33%	0%	30%	8	4		
LD 5	T(23)	51	0	51	0%	2	0	2	1364	0	1364	176	184	-8	-0.58%	1,258	27	37%	0	0	90%	35%	0%	14%	16	0		
LD 6		42	0	42	0%	0	0	0	1102	0	1102	50	102	-52	-4.51%	1,113	26	40%	0	0	95%	50%	2%	10%	11	5		
LD 7		80	0	80	0%	1	0	1	2718	0	2718	138	112	26	0.97%	2,402	34	11%	0	0	75%	48%	5%	18%	16	8		
LD 8	T(24)	87	0	87	0%	1	0	1	3178	0	3178	161	210	-49	-1.52%	3,002	37	20%	0	0	87%	43%	1%	7%	12	4		
LD 9		44	0	44	0%	1	0	1	1228	0	1228	166	88	78	6.78%	1,163	28	23%	0	0	86%	43%	2%	11%	0	0		
		502	0	502	0%	8	1	7	16013	0	16013	1239	1072	167	1.05%	14,985	32	25%	49	15	85%	41%	2%	13%	92	26		



# District Health Assessment for Multiple District M through December 2025

District Number Name of Months in Status *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Number of District Officers Vacancies **
M 1	75	1	76	100%	3	1	2	1732	8	1740	247	168	79	4.76%	1,579	23	49%	4	9	79%	46%	0%	42%	21	11	
M 2	46	1	47	100%	0	1	-1	1449	27	1476	61	144	-83	-5.32%	1,400	32	28%	69	0	85%	38%	2%	11%	11	4	
	121	2	123	100%	3	2	1	3181	35	3216	308	312	-4	-0.12%	2,979	27	41%	36	9	81%	43%	1%	30%	32	15	



# District Health Assessment for Multiple District O through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **		
O 1	T(24)	38	0	38	0%	0	0	0	719	0	719	50	84	-34	-4.52%	739	19	61%	0	0	95%	42%	3%	3%	7	0		
O 2		65	0	65	0%	2	1	1	1570	0	1570	116	135	-19	-1.20%	1,555	24	35%	8	7	88%	38%	0%	3%	14	5		
O 3	T(24)	41	0	41	0%	0	0	0	625	0	625	33	80	-47	-6.99%	665	15	80%	0	0	93%	54%	0%	0%	8	1		
O 4	T(24)	47	0	47	0%	1	0	1	642	0	642	77	62	15	2.39%	628	14	72%	0	0	87%	53%	6%	0%	11	4		
O 5	T(24)	50	0	50	0%	0	0	0	908	0	908	45	101	-56	-5.81%	832	18	60%	0	0	90%	50%	4%	2%	12	0		
		241	0	241	0%	3	1	2	4464	0	4464	321	462	-141	-3.06%	4,419	19	59%	8	7	90%	47%	2%	2%	52	10		



# District Health Assessment for Multiple District R through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) Status Quo)	YTD NetGrowth % (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers **	
R 1	57	2	59	100%	2	9	-7	1503	40	1543	73	233	-160	-9.40%	1,610	26	34%	18	133	58%	44%	0%	22%	15	8		
R 2	56	1	57	100%	0	2	-2	1644	14	1658	137	204	-67	-3.88%	1,637	29	26%	2	30	65%	53%	5%	35%	15	5		
R 3	67	1	68	100%	2	0	2	1473	20	1493	103	96	7	0.47%	1,414	22	43%	0	0	50%	59%	4%	43%	12	5		
	180	4	184	100%	4	11	-7	4620	74	4694	313	533	-220	-4.48%	4,661	26	35%	15	163	57%	52%	3%	34%	42	18		



# District Health Assessment for Multiple District S through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
S 1	T(24)	21	0	21	0%	1	0	1	341	0	341	53	28	25	7.91%	299	16	57%	0	0	38%	38%	14%	19%	0	0	
S 2		73	0	73	0%	2	0	2	1298	0	1298	220	109	111	9.35%	1,207	18	66%	0	0	51%	44%	14%	41%	12	3	
		94	0	94	0%	3	0	3	1639	0	1639	273	137	136	9.05%	1,506	17	64%	0	0	48%	43%	14%	36%	12	3	



## District Health Assessment for Multiple District T through December 2025

District Name Number of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership	
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
T 1	T(24)	29	0	29	0%	0	1	-1	498	0	498	27	45	-18	-3.49%	477	17	55%	6	2	97%	31%	0%	3%	6	0	
T 2	T(24)	38	0	38	0%	0	1	-1	509	0	509	22	71	-49	-8.78%	494	13	79%	1	24	97%	42%	3%	5%	6	0	
T 3	T(24)	40	0	40	0%	0	0	0	757	0	757	31	28	3	0.40%	764	19	63%	0	0	100%	53%	0%	3%	8	5	
T 4		61	1	62	100%	1	1	0	1284	19	1303	65	104	-39	-2.91%	1,279	21	48%	7	7	97%	37%	0%	21%	9	0	
		168	1	169	100%	1	3	-2	3048	19	3067	145	248	-103	-3.25%	3,014	18	60%	5	33	98%	41%	1%	10%	29	5	



## District Health Assessment for District 63 through December 2025

District Number Name of Months in Status *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current In Status Quo	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth%	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Number of District Officers Vacancies **
63 P	39	0	39	0%	0	0	0	829	0	829	50	47	3	0.36%	769	21	46%	0	0	74%	41%	5%	0%	4	1	
	39	0	39	0%	0	0	0	829	0	829	50	47	3	0.36%	769	21	46%	0	0	74%	41%	5%	0%	4	1	



## District Health Assessment for District P through December 2025

District Number Name of Months in Status *	Clubs							Membership							Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current In Status Quo	Current Total Members Count	YTD Add	YTD Drop	YTD (includes Active and Status Quo) NetGrowth	YTD (includes Active and Status Quo) NetGrowth	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Number of District Officers Vacancies **		
P P	6	6	12	0%	0	0	0	109	139	248	1	9	-8	-3.13%	256	18	42%	0	0	8%	83%	50%	50%	0	0	GMT		
	6	6	12	0%	0	0	0	109	139	248	1	9	-8	-3.13%	256	41	42%	0	0	8%	83%	50%	50%	0	0			



# District Health Assessment for Ident 5887 - BELIZE C.A. - UND through December 2025

District Number Name of Months in Status *	Clubs						Membership						Member Strength			Cancellation			Reports			Finance		Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo	Current Total Members	YTD Add	YTD Drop	YTD (includes Active and Status Quo)	YTD NetGrowth	YTD (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded
Ident 5887 - BELIZE C.A.	9	0	9	0%	1	0	1	341	0	341	60	25	35	11.44%	268	38	11%	0	0	89%	11%	0%	11%	0	0	0
	9	0	9	0%	1	0	1	341	0	341	60	25	35	11.44%	268	38	11%	0	0	89%	11%	0%	11%	0	0	0

\* - District Status: P - Provisional, T - Transitional.

\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.